

REVOLUTIONIZE

U.S. ARMY CORPS OF ENGINEERS

Civil Works

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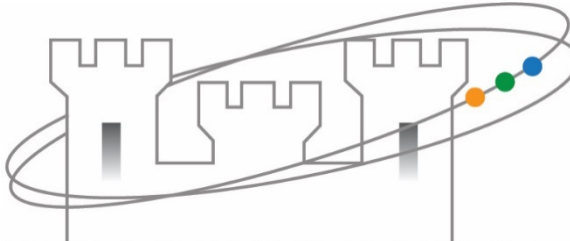
**US Army Corps
of Engineers®**



Brazos Island Harbor Channel, TX



Mississippi River



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CIVIL WORKS

Expedite quality delivery of our nation's infrastructure by improving partnerships, synchronizing actions, developing new tools, and streamlining activities.

Objective 1



**Accelerate
Project Delivery**

Objective 2



**Transform Project
Financing &
Budgeting**

Objective 3



**Improve
Permitting &
Regulation
Reform**

Supported by Strategic Engagement Initiatives





AGENDA

1. Summary of Objectives
 - Accelerate Project Delivery
 - Transform Project Financing and Budgeting
 - Improve Permitting and Regulation Reform
 - Strategic Engagement
2. Current Focus Areas
3. Strategic Areas of Improvement
4. Questions & Feedback





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Areas of Focus

- Innovation
- Streamline Project Delivery
- Partnership with Non-Federal Stakeholders

Success Stories

- Delegated 27 authorities to lower levels
- Streamlined processes to execute projects with a lighter Federal touch
- Risk-Informed Decision-Making



16 years
of saved
project time



Leveraged Sponsor
Capabilities

What's Next?

- Implement Continuing Authorities Program delegations & streamlining actions
- Improve Project Partnership Agreements, Small Project execution and Contracting processes
- Supplemental Projects: Lessons Learned become Enterprise Best Practices



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Areas of Focus

- Alternative Financing Tools
- Innovative Funding Partnerships
- Implement new delivery methods with non-federal partners

Success Stories

- **P3 Pilot Program:**
 - Three (3) projects approved
 - Currently seeking additional P3 opportunities
- **Corps Water Infrastructure Financing Program (CWIFP):**
 - Authorized by Water Infrastructure Finance & Innovation Act (WIFIA)
 - Prepared to implement program upon receipt of appropriations
 - Working rule development with Administration



Accelerated delivery by
13 years



Reduced Federal costs by
\$175 million

What's Next?

- Identify additional P3 pilots in 2020
- Implement CWIFP Federal Loan Program, subject to appropriations
- Continue efforts to transform Civil Works Budgeting



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Areas of Focus

- Enhance public website for tracking permit applications
- Streamline nationwide permit processes
- Continue to improve Section 408, modifications to Civil Works projects
- Clarify mitigation requirements and processes
- Promote greater transparency and efficiency

Success Stories

- Better synchronized Section 408 permit processing
- Released guidance on Clean Water Act Section 401 Certification requests
- Published Regulatory Guidance Letter on credit release schedules for mitigation banks
- Navigable Waters Protection Rule (fka Waters of the U.S.)



Efficient
Decision-Making



Reduced
Bureaucracy

What's Next?

- Update Mitigation Rule based on lessons learned and stakeholder input
- Review all existing guidance and refresh as necessary
- Renew Nationwide Permits with modifications

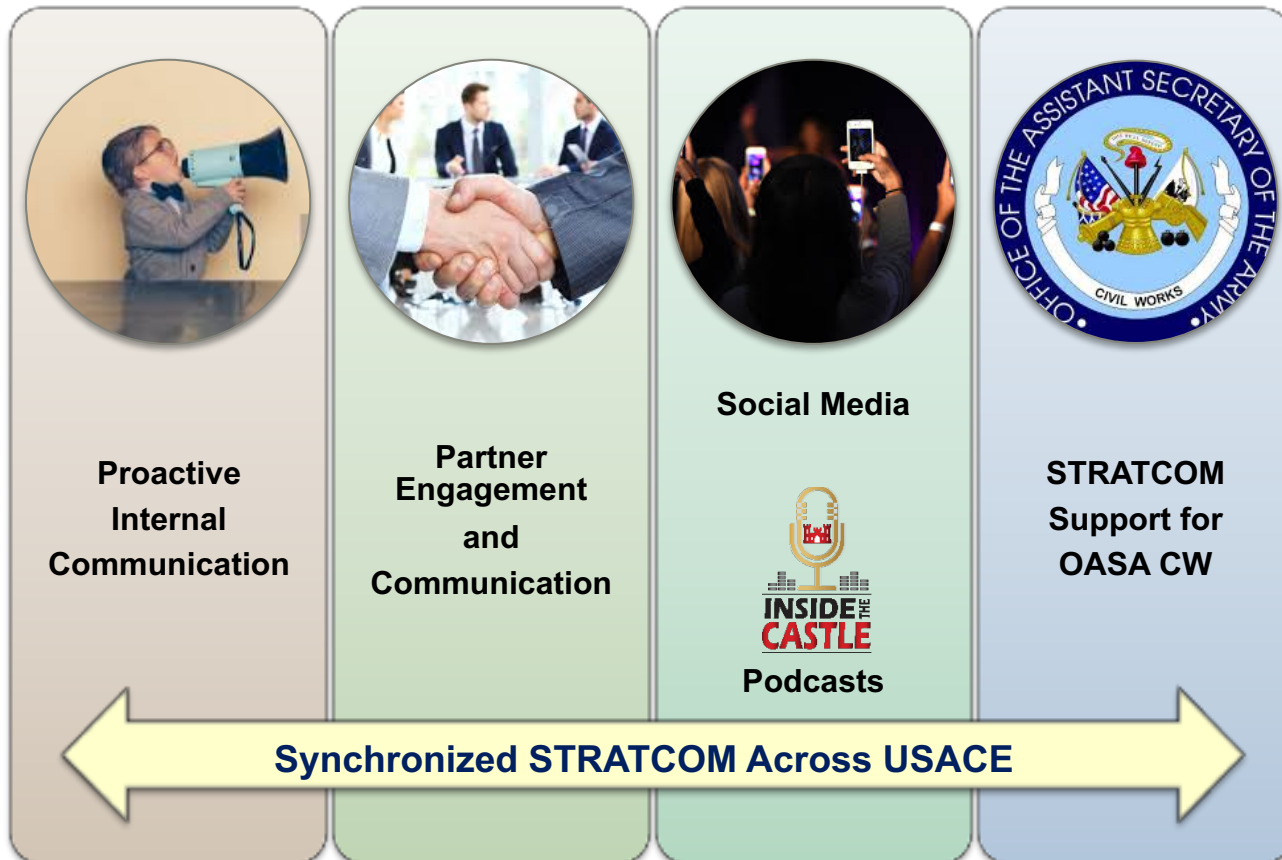


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Strategic Engagement





Current Focus Areas:



Objective 1



Accelerate
Project Delivery

- Implementation of improvements for Continuing Authorities Program and Risk-Informed Decision Making
- Development of streamlined processes for contracting actions
- Additional Delegation of Decisions to appropriate levels
- Continue updates to USACE policy and guidance

Objective 2



Transform Project
Financing &
Budgeting

- Public-Private Partnership (P3) Pilot Program: Development of current P3 pilot projects and identify additional pilots.
- Corps Water Infrastructure Financing Program (CWIFP): Ready to implement program and issue loans, subject to appropriations.
- Multi-Year Investment Strategies to reduce overall construction cost and complete projects sooner

Objective 3



Improve
Permitting &
Regulation
Reform

- Updates to Nationwide Permits: DRAFTs released for public comment
- Educate and Inform: Continue review of all existing regulatory guidance and update/rescind as needed
- Continue work to update Mitigation Rule based on partner input and lessons learned
- National Environmental Policy Act and Navigable Waters Protection Rule: Continue to ensure consistent implementation of new regulatory processes across USACE





Current Focus Areas:



PARTNERSHIPS: STRATEGIC COMMUNICATION AND ENGAGEMENTS



INTERNAL USACE COMMUNICATION:

- Revolutionize USACE Civil Works webinars for USACE leaders
- CAP implementation webinars for workforce
- Podcasts - Leadership, Trust, Social Justice, and Work/Life Balance



EXTERNAL PARTNER COMMUNICATION:

- National (virtual) Partner Listening Sessions (Oct 2020)
- Follow-Up (virtual) Stakeholder Listening Sessions (Nov/Dec 2020)
- Small Group Focus Session (tbd)
- Director of Civil Works – quarterly updates



INTERNET & SOCIAL MEDIA:

- Revolutionize USACE CW website:
<https://www.usace.army.mil/Missions/Civil-Works/Infrastructure/revolutionize/>
- Direct input, feedback, or meeting requests to:
CW.Infrastructure.Team@usace.army.mil





Priority Strategic Areas of Improvement:



PEOPLE

- Build Trusting Teams within USACE
- Adapt to a Modern, Virtual World

PARTNERSHIPS

- Improve Partnerships with Federal and Non-Federal Agencies and Program/Project Stakeholders
- Enhance program/project financing and delivery tools and opportunities with focus on increasing non-federal leadership of planning, design and construction

READINESS

- Develop innovative replacement/modernization strategies of USACE owned & operated infrastructure



QUESTIONS & FEEDBACK?

